LYONS, Mayor	RESOLVED: That the Court of Common
	Council holden in the Guildhall of the City of
	London on Thursday 27th April 2023, doth
	hereby appoint the following Committee until
	the first meeting of the Court in April, 2024.

BOARD OF GOVERNORS OF THE GUILDHALL SCHOOL OF MUSIC & DRAMA

1 Constitution

A Non-Ward Committee consisting of:

- 8 Members elected by the Court of Common Council for a term of three years (renewable twice) at least one of whom shall have fewer than five years' service on the Court at the time of their appointment
- the Principal of the Guildhall School of Music & Drama
- one member of the Guildhall School academic staff to be elected by the Academic staff for a term of three years (renewable twice)
- one member of the Guildhall School administrative staff to be elected by such staff for a term of three years (renewable twice)
- one Guildhall student representative who shall normally be the President of the Students' Union
- up to eight co-opted non-City of London Corporation Governors with appropriate expertise for a term of three years (renewable twice)

None of the appointed Governors shall serve on the Board for more than a maximum of nine years.

The Chairman and Deputy Chairman of the Board shall be elected from the City Corporation Members. The Board shall also be permitted to appoint a-Senior Independent Governor for compliance with the Committee of University Chairs' (CUC) Higher Education Code of Governance.

The Chair of the Barbican Centre Board, the Chair of the Culture, Heritage & Libraries Committee, the Chair of the Guildhall Trust and one representative of the Centre for Young Musicians shall be permitted to attend the Board in a non-voting, advisory capacity.

Quorum

The quorum consists of any four Common Council Governors plus three co-opted Governors.

3. Membership 2023/24

- 6 (3) Randall Keith Anderson, Deputy
- 3 (3) Simon D'Olier Duckworth, OBE, DL, Deputy
- 4 (3) Andrew Paul Mayer
- 5 (2) George Christopher Abrahams
- 2 (2) The Hon. Emily Sophia Wedgwood Benn
- 2 (2) John Ross Foley
- 4 (1) Munsur Ali
- 7 (1) Deputy Graham Packham

together with two Members to be appointed this day, those referred to in paragraph 1 above, and:-

the Principal of the Guildhall School - Jonathan Vaughan

one Academic Member of the Guildhall School Staff, - Andy Taylor elected by the Academic Staff

one Non-Academic Member of the Guildhall School - Julian Hepple Staff, elected by the administrative staff

one Guildhall School Student representative - Darcy Jago (President of the Student Union)

up to 8 Non-City of London Corporation Members with appropriate expertise

Professor Geoffrey Crossick
 Professor Maria Delgado
 Neil Greenwood (Senior Independent Governor)

Dr Paula Haynes
Amatey Doku
Michelle Wright

Sean Goss Vacancy Annilese Miskimmon

Appendix 7

4. Terms of Reference

These terms of reference should be read in conjunction with the Guildhall School's *Instrument & Articles of Government* which lists the primary responsibilities of the Board of Governors. In summary, these are to be responsible for:-

- (a) the approval of a strategic plan and the determination of the educational character and the mission/aims of the Guildhall School of Music & Drama and oversight of its activities, assuring itself that appropriate steps are being taken to deliver the strategic plan;
- (b) Institutional sustainability and the approval of an annual Business Plan, assuring itself that there are effective systems of control and risk management;
- (c) the approval of annual estimates of income and expenditure;
- (d) the approval of the annual audited financial statements of the Guildhall School of Music & Drama;
- (e) ensuring that the requirements of the Office for Students, UK Research & Innovation and other relevant statutory bodies are followed and compliance is monitored;
- (f) responsibility for the promotion of equality and diversity throughout the School;
- (g) Oversight and assurance of safeguarding throughout the School;
- (h) the appointment of the Principal of the Guildhall School of Music & Drama;-
- (i) To facilitate the benchmarking of the performance of the Guildhall School against other comparable Higher Education Institutions;
- (j) Acting as ambassadors for the School, representing its interests to external stakeholders and to support fundraising activities, engage in advocacy efforts, and promote the institution's achievements and contributions.